

MKT LEADER NOW AT 67.4%; SPICEJET HITS MULTI-YEAR LOW AT 1.6%

IndiGo gains market share despite fall in July air traffic

NITIN KUMAR
New Delhi, August 20

THE DOMESTIC AVIATION market witnessed another month of contraction in July, with passenger traffic falling 4.8% sequentially as airlines continued to rationalise capacity. Market leader IndiGo, though, further strengthened its dominance taking its market share beyond 67% for the first time.

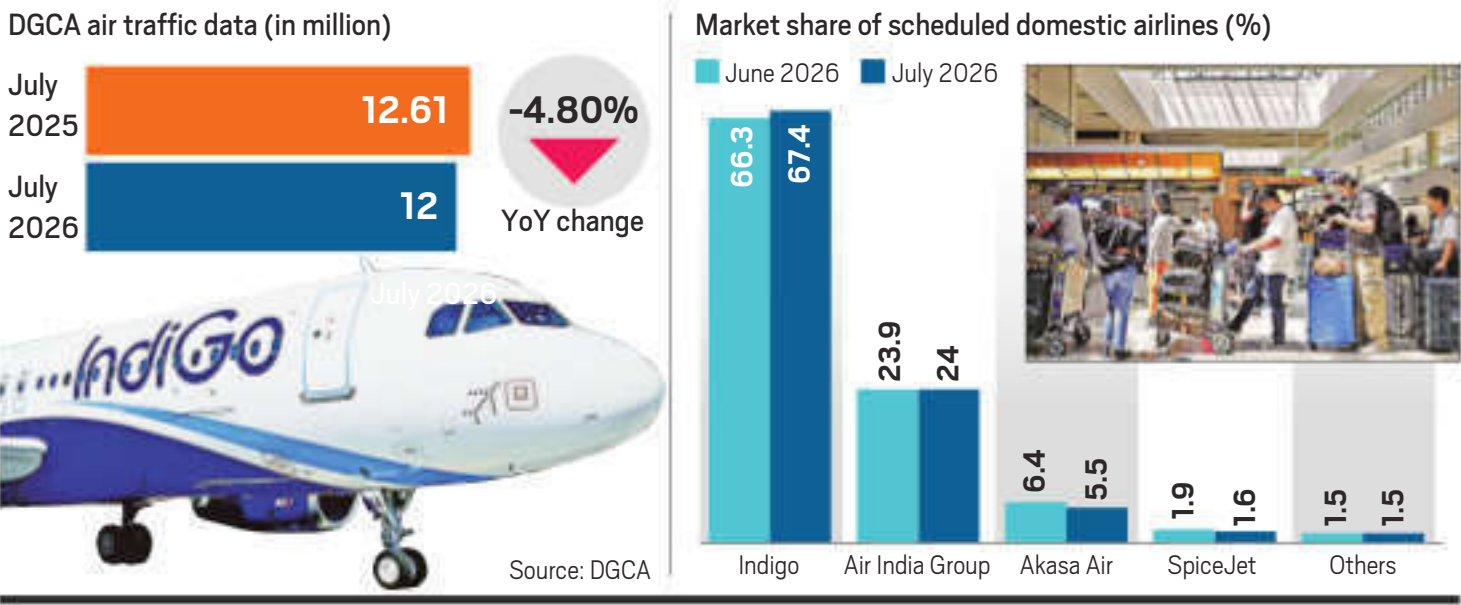
On the other hand, SpiceJet hit a multi-year low across key operational metrics during the month, with its domestic market share plunging to just 1.6% down from 3.9% in January 2026.

According to data released by the Directorate General of Civil Aviation (DGCA) on Thursday, domestic airlines carried 12 million passengers in July compared to 12.6 million passengers in July 2025. Traffic was also lower than the 13.46 million passengers in June 2026.

The decline comes after the sharp summer travel peak in May with airlines continuing to calibrate capacity and network deployment amid changing demand conditions.

Despite the contraction in monthly traffic, passenger numbers during the first

INDIGO, TATA GROUP CORNER OVER 90% MARKET



seven months of the year remained marginally higher than last year.

Domestic airlines carried 98.4 million passengers during January-July 2026, up 0.64% from 97.78 million passengers in the corresponding period last year.

IndiGo emerged as the biggest beneficiary of the capacity realignment, with its domestic market share rising to a record 67.4% in July, up from 66.3% in June. The airline carried 8.08 million passengers during the month, accounting for more than two-thirds of all domestic air traffic.

The increase further consolidates IndiGo's position in the domestic market at a time

when overall traffic is contracting. The airline's market share has risen steadily through the year, from 63.6% in January to 67.4% in July.

The Air India Group, meanwhile, retained a 24% share of the domestic market in July, broadly unchanged from 23.9% in June. The group carried 2.88 million passengers during the month, compared with 3.22 million in June.

Together, IndiGo and the Air India Group accounted for 91.4% of domestic passenger traffic in July, highlighting the increasing concentration of the Indian aviation market around the two major airline groups.

Akasa Air's market share

declined to 5.5% in July from 6.4% in June, while SpiceJet's share fell further to 1.6% from 1.9%. Akasa carried 0.67 million passengers during the month, while SpiceJet carried 0.19 million.

Regional carriers Alliance Air, Star Air, Fly91 and IndiaOne Air continued to account for a relatively small portion of the market.

Passenger load factors remained healthy despite the decline in traffic, suggesting that airlines have been able to align capacity with demand. Akasa Air recorded the highest load factor among the major carriers at 91.9%, followed by Air India Group at 83.2% and IndiGo at 82.4%.

Swiggy bets on inventory model for Instamart ops

ABINAYA V & PRAVEEN PARAMASIVAM
August 20

SHAREHOLDER APPROVAL FOR Swiggy's foreign ownership cap will let its quick-commerce unit Instamart switch to a potentially more profitable inventory model as the delivery platform plays catch-up with market leader Blinkit in a highly competitive sector.

Instamart has operated under a marketplace model since launching in August 2020, earning commissions on products sold in India's \$11.5 billion quick-commerce market. The approval gives Prosus-backed Swiggy the status of an Indian-owned and controlled company (IOCC), required under the country's foreign investment rules to hold inventory.

"The first benefit is bulk-buying advantage. Second, they can share data analytics with their brand partners and third, wastage will be less," Anand Rathi analyst Shobit Singhal said.

An inventory-led model could improve Instamart's margins, particularly in higher-value categories, while giving it greater control over pricing, assortment and supply chains, analysts said.

Swiggy has said the transition could add about 80 basis points to Instamart's contribution margin, which mea-

MARGIN PUSH

■ Instamart has operated under a marketplace model since launching in August 2020

■ An inventory-led model could improve margins, particularly in higher-value categories

■ Swiggy has said the transition could add about 80 basis points to Instamart's contribution margin



sures revenue after variable costs. "That's about ₹4-5 an order — about a sixth of the ₹30 an order it needs to break even," said Samarth Patel, associate vice president, Equirus Securities.

Instamart's first-quarter contribution margin was negative 0.2%, against negative 1.8% in the previous quarter.

Eternal's Blinkit, which moved to an inventory-led model last year, has logged overall margin improvement for five straight quarters, turning positive in the March 2026 quarter.

The company attributed this to inventory ownership, supply-chain efficiencies and a move into higher-margin categories including electronics,

home decor and gourmet foods. Swiggy, which went public in 2024, is yet to turn profitable. Earlier this month, it set a fiscal 2031 target to turn earnings per share positive.

The shift, however, would result in higher working capital to fund purchases and manage stock, brokerage Jefferies said in a note. Eternal said last month that working capital at Blinkit was "largely driven by inventory ownership".

Swiggy and Eternal have been investing heavily in quick commerce to expand beyond groceries into higher-margin categories, jostling for consumer attention alongside deep-pocketed rivals such as Amazon India, Walmart's Flipkart and Reliance. —REUTERS

Adfactors PR buys majority holding in Australian firm

FE BUREAU
New Delhi, August 20

ADFACTORS PR, THE country's largest reputation and critical issues advisory firm, has acquired a majority stake in Australia-based independent communications consultancy SenateSHJ, expanding its presence in the Asia Pacific region. SenateSHJ will retain its identity and continue to operate from Sydney and Melbourne under co-founder and Chair Angela Scaffidi AM and CEO Darren Behar. Adfactors CEO Nijay N Nair will join the SenateSHJ board.

Adfactors co-founder and Managing Director Madan Bahal said the two firms had strong alignment in how they viewed clients, people and the role of communications, adding that India and Australia were emerging as a strategic business corridor. "We hope to explore more opportunities in the region to create a strong Asia Pacific presence," he said.

Adfactors co-founder and Chairman Rajesh Chaturvedi said the partnership would expand the firm's relationship capital into Australia.

Scaffidi said the problems clients bring to the firms increasingly cross borders and the partnership would allow SenateSHJ to address more of them without changing what has made this firm what it is.

SHREYAS INTERMEDIATES LIMITED					
(CIN : L24120PN1989PLC145047)					
Regd. Office: D-21-24, MIDC Lote Parshuram, Taluka Khed, Ratnagiri-415722					
Phone No. 02356-272471; Email Id: info.shreyasintermediates@gmail.com ; Website: www.shreyasintermediates.co.in					
Statement of standalone financial results for the quarter ended 30th June 2026					
Sr. No.	Particular	For the quarter ended		Year ended	
		30.06.2026 (Unaudited)	31.03.2026 (Audited)	30.06.2025 (Unaudited)	31.03.2026 (Audited)
1	Gross Revenue from operations	12	15	644	1,720
2	Net Profit / (Loss) for the period (before Tax, Exceptional and/ or Extraordinary items#)	(16)	(28)	(34)	(126)
3	Net Profit / (Loss) for the period before tax (after Exceptional and/or Extraordinary items#)	(16)	(28)	(34)	(126)
4	Net Profit / (Loss) for the period after tax (after Exceptional and /or Extraordinary items#)	(16)	(28)	(34)	(126)
5	Total Comprehensive Income for the period [Comprising Profit / (Loss) for the period (after tax# 18(x)) and Other Comprehensive Income (after tax)]	-	-	-	-
6	Equity Share Capital	7,085	7,085	7,085	7,085
7	Reserves (excluding Revaluation Reserve) as shown in the Audited Balance Sheet of the previous year	-	-	-	(5,973)
8	Earnings Per Share (of Rs. 1/- each) (for continuing and discontinued operations) -				
1. Basic:		(0.02)	(0.04)	(0.05)	(0.18)
2. Diluted:		(0.02)	(0.04)	(0.05)	(0.18)

Note:-
1) The above financial results which are published in accordance with Regulation 33 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations") have been reviewed by the Audit Committee at a meeting held on 14th August, 2026 and approved by the Board of Directors at their meeting held on 14th August, 2026. The financial results are prepared in accordance with the IndAS prescribed under Section 133 of the Companies Act, 2013 and other recognised accounting practices and policies.
2) The above is an extract of the detailed format of Financial Results filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015.

For and on behalf of the Board of Directors
For Shreyas Intermediates Limited
SD/-
Naresh Kumar Swami
Director
DIN : 09530485

JET AIRWAYS (INDIA) LIMITED (IN LIQUIDATION)
Registered Office - Sterling Centre, 401-407, 4th Floor, Opp. Divine Child High School, Andheri Kurla Road, Chakala, Andheri East, Mumbai - 400093
CIN: L99999MH1992PLC066213
(A company undergoing Liquidation Process vide an order of the Hon'ble NCLT dated November 26, 2024)

PUBLIC ANNOUNCEMENT FOR E-AUCTIONS
Notice under the Insolvency and Bankruptcy Code, 2016 and Regulations formed thereunder
Notice is hereby given by the undersigned, to the public at large, of e-auction inviting bids for the sale of one (1) asset (described in the table below) owned by Jet Airways (India) Limited ("Corporate Debtor") which forms a part of the liquidation estate of the Corporate Debtor, in accordance with the provisions of the Insolvency and Bankruptcy Code, 2016 ("IBC") read with the rules and regulations framed thereunder, on an 'as is where is', 'as is what is', 'as is how is', 'whatever there is' and 'without any recourse' basis, without any representation, warranty, or indemnity.
The sale will be undertaken by the undersigned through the e-auction platform BAANKNET (formerly eBkray) on https://bbi.baanknet.com ("E-Auction Platform"), in accordance with, inter alia, Regulation 32 of the IBC (Liquidation Process) Regulations, 2016 and the Asset Sale Process Memorandum dated August 21, 2026 ("ASPM"). All prospective bidders are requested to note that all eligibility documents and Earnest Money Deposit must be submitted in accordance with the document submission requirements set out in Clause 4 (Eligibility Documents) of the ASPM.

Schedule of important dates for the e-auction				
Last date and time to submit eligibility documents and Section 29A undertaking	Tuesday, September 22, 2026, 7:00 PM (UTC+5:30)			
Last date and time to deposit the earnest money deposit ("EMD")	Tuesday, September 22, 2026, 7:30 PM (UTC+5:30)			
Date and time of the e-auction	Friday, September 25, 2026, 9:00 AM to 6:00 PM (UTC+5:30)			
Last date for payment of final sale consideration	Within sixty (60) days of issuance of letter of demand for payment of final sale consideration by the undersigned			

Amounts in INR					
Sr. No.	Asset Description	Asset ID	Auction ID	Reserve Price*	Earnest Money Deposit (EMD)
1	Airframe Boeing B737-800 – MSN 35651 – VT-JBL, located at Chhatrapati Shivaji Maharaj International Airport, Mumbai, India Engine 1 – CFM 56-7B (ESN 896353), located at Indira Gandhi International Airport, Delhi, India Engine 2 – CFM 56-7 (ESN 894893), located at Indira Gandhi International Airport, Delhi, India APU – Honeywell P-7823, located at Chhatrapati Shivaji Maharaj International Airport, Mumbai, India	4122	4535	81,01,80,000	8,10,18,000
					4,05,09,000

*Excluding, inter alia, taxes, levies, charges, duties, transfer fees, stamp duty, registration fees, premiums, and all applicable essential expenses for consummating the sale, as more particularly described in Clause 19 (Costs, Expenses and Tax Implications) of the ASPM. No representations, warranties, or indemnities shall be provided by the undersigned or the Indemnified Parties (as defined in the ASPM).
Important Notes:
1. This sale notice shall be read with the ASPM containing details of the asset, declarations, affidavits and undertakings for the eligibility under Section 29A of IBC, and "General and Technical Terms and Conditions of the E-Auction Sale", available on BAANKNET.
2. Foreign bidders are specifically requested to adhere to the timelines and eligibility criteria provided in the Addendum to the ASPM dated August 21, 2026. All foreign bidders must take note of the Addendum to the respective ASPM.
3. The prospective bidders shall submit the requisite eligibility documents and the EMD solely and strictly through the E-Auction Platform within the stipulated timelines, in accordance with Clause 4 (Eligibility Documents) of the ASPM.
4. For any queries regarding the E-Auction Platform and submission of documents and EMD, prospective bidders may contact BAANKNET at +91 8291220220 and support.baanknet@psballiance.com
5. For any queries regarding the e-auction, please contact the authorised representative of the Liquidator, Mr. Shlok Nandanpawar (+91-8208503693), at jetliquidation@in.ey.com and liquidation.jet@gmail.com with the subject line "Aviation Asset Sale".
6. It is clarified that this notice does not create any binding obligation on the part of the undersigned or Jet Airways (India) Limited (in Liquidation) to effectuate the sale. Any decision taken by the undersigned shall be final and binding on all the prospective bidders.
7. It is clarified that the details of the assets set out herein and in the ASPM are provided strictly for general reference purposes only. The Indemnified Parties (as defined in the ASPM) expressly disclaim and shall have no liability or responsibility whatsoever for any deficiency/inaccuracy/discrepancy/misstatement/omission/variation/shortfall or error of any kind in the description or condition of the assets, whether or not such discrepancy is discovered before, during, or after the completion of the e-auctions. The sale of the assets is conducted strictly on an 'as is where is', 'as is what is', 'as is how is' and 'without recourse' basis.
8. Payment of the Final Sale Consideration is subject to the timelines, interest provisions, and forfeiture conditions set out in Clauses 15 (Payment of Final Sale Consideration) and 16 (Completion of Sale) of the ASPM.
9. The Liquidator, in accordance with the advice of the CoC, reserves the right to cancel or abort the e-auction process at any stage without assigning any reason whatsoever, save and except as otherwise provided under applicable law.

Sd/-
Satish Kumar Gupta
Liquidator of Jet Airways (India) Limited
IP Registration No: IBB/IIPA-001/IP-P0023/2016-17/10056
AFA No. - AA/1/10056/02/311226/108454
AFA Valid until December 31, 2026
Address for Correspondence: 401-407, Sterling Centre, 4th Floor, Andheri Kurla Road, Chakala, Andheri East, Mumbai 400093
Email - liquidation.jet@gmail.com
Date : 21.08.2026
Place: Mumbai

dhani
DHANI LOANS AND SERVICES LIMITED
(CIN: U74899DL1994PLC062407)
Registered Office: A-2, First Floor, Kirti Nagar, New Delhi-110015
Email: loansupport@indiabulls.com Tel: 011-41052775, Fax: 011-42137986
Website: www.dhani.co
Public Notice of Branch Closure
We hereby inform all our stakeholders and customers that our Vellore Branch, situated at No.306-A, Sri Balaji Complex, Near Palar Bridge, Virudhampet, Vellore, Tamil Nadu- 632006 is to be closed. Please note that closing the above branch will not affect the company's servicing of our customers in any manner. All our existing-prospective customers are hereby requested to contact our customer helpline number 0124-8555-555 from 8.00 AM to 8.00 PM. Alternatively write to our customer care e-mail id loansupport@indiabulls.com for all queries/Payments/Loan or any other related matters.
Sd/-
Authorized Officer
For Dhani Loans and Services Limited

ALLCARGO GLOBAL LIMITED
CIN: L52220MH2023PLC408966
Regd. Office: 6th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai- 400098
Phone: 022-6679 8110 Website: www.allcargo.global Email: investorrelations@allcargo.global
INFORMATION REGARDING 3rd (THIRD) ANNUAL GENERAL MEETING OF THE COMPANY TO BE HELD THROUGH VIDEO CONFERENCING/ OTHER AUDIO-VISUAL MEANS
1. Notice is hereby given that the 3rd (Third) Annual General Meeting ("AGM") of the Members of the Allcargo Global Limited (the "Company") will be held on Tuesday, September 22, 2026 at 03:00 p.m. (IST) through Video Conferencing ("VC")/Other Audio Visual Means ("OAVM") without physical presence of the Members at the AGM venue, pursuant to applicable provisions of the Companies Act, 2013 ("Act") and the Rules framed thereunder read with General Circular No. 03/2025 dated September 22, 2025 issued by the Ministry of Corporate Affairs ("MCA") permitting companies to conduct AGMs through VC/OAVM till further orders, and the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 ("Listing Regulation"), read with other circulars issued from time to time. The deemed venue for the 3rd AGM shall be the Registered Office of the Company.
2. The Notice of the 3rd AGM and the Annual Report will be sent to those Members/beneficial owners whose name appears in the Register of Members'/list of beneficiaries received from the Depositories as on Friday, August 21, 2026. A letter containing the web link and QR code for accessing the Annual Report will be sent to the members whose e-mail IDs are not registered with the Company/RTA/DPs.
In compliance with the aforementioned circulars, the notice of the 3rd AGM indicating the process and manner of electronic voting along with the Annual Report of the Company for the Financial Year ended March 31, 2026, is being sent to the Members only through electronic mode whose e-mail addresses are registered with the Company/Depositories.
To support the 'Green Initiative' and obtaining Annual Report of the Company, Members are requested to register their e-mail addresses by sending an e-mail on investorhelpdesk@in.mpmf.com by giving details like name, folio number, permanent account number and contact number. Members holding shares in demat form are requested to register their e-mail addresses with their Depository Participants ("DPs").
The electronic copy of 3rd AGM Notice and the Annual Report will also be available at the below mentioned website:

Particulars	Website
Company	https://www.allcargo.global/
Stock Exchanges	BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com
Designated Depository - NSDL	www.evoting.nsdl.com

The physical copy of the Annual Report will be sent to the members based on the specific request received at investorrelations@allcargo.global.
3. The attendance of the Members attending the 3rd AGM through VC/OAVM will be counted for reckoning the quorum under Section 103 of the Act.
Manner of voting at the AGM:
Members will have an opportunity to cast their vote through remote e-voting or e-voting during the AGM on the businesses as set out in the Notice of the 3rd AGM.
The manner of e-voting by the Members holding shares in dematerialized mode, physical mode and for Members who have not registered their email addresses, has been provided in the Notice convening the 3rd AGM along with the detailed instructions for remote e-voting or e-voting during AGM.
Manner of registering/ updating PAN & KYC Details:
Members are requested to intimate changes, if any, pertaining to their name, postal address, e-mail address, telephone/mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code ("Magnetic Ink Character Recognition"), IFSC ("Indian Financial System Code") etc.:
a. For shares held in electronic form: Register/Update details with the DP.
b. For shares held physical Account: Fill application, as applicable, along with the required documents to MUFG via email at investorhelpdesk@in.mpmf.com or C-101, 1st Floor, 247 L.B.S. Marg, Vikhroli (West), Mumbai - 400 083. Register/Update details with the Company/ Registrar Transfer Agent in prescribed Form ISR-1 along with relevant proofs and other forms pursuant to SEBI Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2023/70 dated March 17, 2023.

The remote e-voting period begins at 09:00 a.m. (IST) on Saturday, September 19, 2026 and ends at 05:00 p.m. (IST) on Monday, September 21, 2026. The remote e-voting module for e-voting shall be disabled for voting thereafter by NSDL and Members shall not be allowed to vote through remote e-voting thereafter.

For any queries w.r.t. updation of KYC, the Members may contact the Company's Registrar & Share Transfer Agents at the below mentioned address:

MUFG Intime India Private Limited C 101, 247 Park, L B S Marg, Vikhroli West, Mumbai- 400083 Tel No: 022-49186000 Fax: 022-49186060 E-mail Id: investorhelpdesk@in.mpmf.com	
For Allcargo Global Limited Sd/- Swati Singh Company Secretary & Compliance Officer Membership No. A20388	

Date: August 21, 2026
Place: Mumbai

QUICK PICKS
VinFast inks pact with Federal Bank
VINFAST INDIA HAS signed a Memorandum of Understanding (MoU) with Federal Bank to provide tailored inventory financing solutions for its authorised dealer network. Under the deal, Federal Bank will offer customised inventory financing solutions. — PTI
Wyndham Hotels' brand in India
WORLD'S LARGEST HOTEL franchisor Wyndham Hotels and Resorts on Thursday announced plans to introduce its European lifestyle brand Vienna House to India with the signing of the 100-key Vienna House Easy Vrindavan, slated to open in 2029. — PTI
Ex-CITES staff in Vantara's team
VANTARA HAS APPOINTED former Secretary-General of Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES) John E Scanlon as the independent chair of its five-member Governing Council. — PTI

KALYANI INVESTMENT COMPANY LIMITED
CIN : L65993PN2009PLC134196
Regd. Office : Mundhwa, Pune 411 036
Tel.: +91-020-6621 5000
Website : www.kalyani-investment.com E-mail : investor@kalyani-investment.com
NOTICE OF 17th ANNUAL GENERAL MEETING AND E-VOTING INFORMATION
Notice is hereby given that the 17th Annual General Meeting (AGM) of the members of the Company will be held on Thursday, September 17, 2026 at 11:00 a.m. (I.S.T.) through Video conferencing (VC) / Other Audio Visual Means (OAVM) to transact the business(es) as set out in the Notice convening the AGM, in compliance with the provisions of the Companies Act, 2013 ("the Act") and the rules made thereunder, SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") read with General Circular No. 03/2025 dated September 22, 2025, issued by the Ministry of Corporate Affairs ("MCA") and Master Circular No. HO/49/14/14(7)2025-CFD-POD-2/113762/2025 dated January 30, 2026 issued by the Securities and Exchange Board of India ("SEBI").
In compliance with the aforesaid Act, Listing Regulations, MCA Circular and SEBI Circular, the Notice of AGM and Annual Report for Financial Year 2025-26 has been sent by e-mail to all the members on August 20, 2026, whose e-mail IDs were registered with the Company / Registrar and Transfer Agent (RTA) / Depository Participant(s) (DPs). The same are also available on the website of the Company at www.kalyani-investment.com, website of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com and also on the website of National Securities Depository Limited at www.evoting.nsdl.com.
For those members whose e-mail addresses are not registered with the Company / RTA / DPs, a letter providing the web-link for accessing Notice of AGM and Annual Report is being sent by post. The Notice of AGM and Annual Report for FY 2025-26 are available on the web-site of the Company and can be downloaded by visiting the following links :

Document	Link
Notice of AGM	https://www.kalyani-investment.com/media/KICL-Notice-2026.pdf
Annual Report for FY 2025-26	https://www.kalyani-investment.com/media/KICL-Annual-Report-2026.pdf

Pursuant to provisions of Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, members holding shares in physical or demat form, as on the cut-off date i.e. Thursday, September 10, 2026, may cast their votes electronically on the business as set out in the Notice convening the AGM of the Company through e-voting platform of NSDL. The detailed instructions for e-voting and for attending the AGM through VC / OAVM are contained in the Notice of the AGM.
In this regard, kindly note as follows :
1. The businesses as set forth in the Notice of the AGM will be transacted by electronic means through e-voting platform of NSDL i.e. www.evoting.nsdl.com
2. The remote e-voting shall commence on Monday, September 14, 2026 at 9.00 a.m. (I.S.T.) and end on Wednesday, September 16, 2026 at 5.00 p.m. (I.S.T.)
3. The remote e-voting shall not be allowed beyond 5.00 p.m. (I.S.T.) on Wednesday, September 16, 2026.
4. The cut-off date for determining the eligibility to vote by electronic means or at the AGM is Thursday, September 10, 2026.
5. A person whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail of the facility of remote e-voting as well as e-voting during the AGM.
6. Members who have cast their votes by remote e-voting prior to the AGM may also attend / participate in the AGM through VC / OAVM facility, but shall not be allowed to cast their votes again.
7. Members present at the meeting through VC / OAVM facility and who had not cast their votes on the resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-voting system during the AGM. The instructions for attending the AGM through VC / OAVM are provided in the Notice of the AGM.
8. Any person, who acquires shares of the Company and becomes a member after dispatch of the Notice of AGM and is holding shares as on the cut-off date i.e. Thursday, September 10, 2026 may obtain the User ID and Password by sending the request at e-voting@nsdl.co.in. However, if a person is already registered with NSDL for e-voting then existing user ID and password can be used for casting vote.
9. In case of queries regarding e-voting / attending AGM through VC / OAVM, members may refer to the Frequently Asked Questions (FAQ's) for members and e-voting user manual for members at the Downloads Section of (http://www.evoting.nsdl.com or contact Mr.Umesh Sharma, of MUFG Intime India Private Limited (Registrar & Transfer Agent) on umesh.sharma@in.mpmf.com or call on 020-26161629 / 26160084.
For Kalyani Investment Company Limited

Place : Pune
Date : August 20, 2026
Nihal Gupta
Company Secretary